Management Response to the Evaluation of UNAIDS Joint UN Programme Country Envelopes: 2018-2022							
٠,	Year of the report: 2023						
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Ovei	rall response to the evaluation	Please include an assessment of the process and outcomes of the evaluation, adequacy of evidence and concurrence with fieldings. Were there limitations in the process and/or outcomes? Are there any additional insights not articulated in the recommendations?		Good engagement of all stakeholders at different levels and compelling country case studies. Appreciate integration of comments and corrections in the final evaluation report, for more specific and focused findings with realistic recommendations. Welcone the recommendation is an establish a clear mutual accountability mechanism and need to find consensus building within the joint UN Programme on HV/AIDS while focusing on impact. Regist not be reining an analysis and relative for evaluation on the Country fundepole formula behavior for expensive programs and country) mentioned for an evidence-based advanction, nor the necessity to analyse the program of the evaluation of the Country fundepole formula behavior to the program of the evaluation of the Country fundepole formula behavior to the country of the			
Plan	ned use of evaluation	Please describe the process t programme and contribute to	o facilitate the intended use, focusing on how evaluation findings will affect the o evidence-based decision making	Informs and guides efforts to furthe	er improve the current Cou	ntry Envelope mechanism and impact thereof for the 2024-2	1025 biennium
-	Possesses and someones					Tracking	
_	Recommendations and responses	Management				Tracking	
No	Recommendation	response	Actions planned	Responsible	Timeframe	Mid-point (end 2023)	End point (mid 2024) & Oct 2025
	Recommendations from the Evaluation Report	Please indicated if: - Accepted - Partially accepted (please report reasons) - Not accepted (please report reasons)	Please indicate the concrete actions planned by UNAIDS Secretariat and its Cosponsors to implement the recommendations	Please be specific and indicate who (UMAIDS Secretariat unit, Cosponsors or Joint UM Programme on HIV/AIDS) is responsible for the actions:	Please be specific and indicate a completion date (the overall timeframe is usually one year)	Please indicate status of implementation and actions taken. If an action is no longer relevant due to a change carteria, please provide a justification and place of the carcelled or reformulated.	Piease indicate status of implementation and actions taken
Recommendation on options	Discuss and choose among alternative models for the Country Envelopes (please refer to pros and core as provided in the evaluation report): Option 1 Status quo-retain current Country Envelope model Option 2 Refined Country Envelope model Option 2 Refined Country Envelope model Option 3 Regional model Option 3 Regional model Option 4 Country Revelop Envelope model Option 5 Regional Region	Accepted	A hybrid Country Envelope model that combines options 2, 3 and 4 is being developed. The model includes mutual accountability at country level to support the work of the Joint UN Programme on HIV/AIDS and catalytic joint activities/ deliverables that contribute to the national strategic justing/provintee. Fragmentation of financial resources is addressed by reducing the number of countries that will receive Country throughes. In the hybrid model, joint UR Teamon and JOSs are regional level have an increased role in identifying regional provides, reviewing and approving country proposals including allocations, and oversight/momenting during the implementation phase of those proposes joint activities.	UNAIDS Deputy Executive Director - Programme Branch.	30 Sep 2023	Completed: a refined Country Timetope model including a new date driven allocation methodology was agreed upon by all Cooponsons and the Secretarist and applied for 2028-2025. This included and led to a further strategic and geographic prioritization of the country emolegic finding to a prioritization of the country emolegic finding to a rale for the regional lorest URI Teams on ALIS for reviewing and approving country repossals including allocations, and oversight/monitoring during the implementation phase of those proposed joint activities.	Completed: find 2024, for the 2025 country envelope allocation and planning in light of the further available funding dectine, the final amount of the reduced allocation across countries done by Global Cosposors with related programmatic prioritization done at country level.
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Recom	mendations 1-8 are relevant for all options presented above(more detail on the recommendations is provided in	the evaluation report)					
: :	Nave a strategic discussion between UNADS Secretarist and its Cosponsor regarding the positioning and support to Country Envelope in the changing context of overall funding, UBRAF budgets and resource modilization. Discussions should focus on: - Forecasting, exempl paining and assessing support for the continuation of the Country Envelope Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS ont Programme want to achieve with these hungers Assessing the regions presented to remodel the Country Envelopes in conjunction with the purpose Octomming the rect steps.	Accepted	Organize strategic discussions between UNAIDS Secretarist and the Cosponsors to reddrifte the Country Envelope allocation model, define the process to further improve the current Country Envelope allocation model, and the tight coveral financing environment. The objectives of the Country Envelope should be redefined clearly.	UNAIDS Deputy Executive Director - Programme Branch.	30 Sep 2023	Completed: Strategic discussions between UNAUS's Scentratiant and the Coapmons held in July's September 2023 led to reddferfis the Country Envelopes allocation model including a clear datassistent of the Country Envelopes allocation model including a clear datassistent of the Country Envelopes and Country Envelopes and Conflied: Those discussion informed the guidance for the Joint Programme planning (including the country envelope) for 2024-2025.	Completed by mid 2024. The jointhy agreed country envelope for 2024 was allocated and disbured to countries as planned to Ingaria of Joint IVI Revision and AIS that were implement in 2024. At the time of this update, the implementation review of 2024-2025 joint IVI Relazo AIS (Sincidue) ago and entitled the Country envelope) is length generated and the 2025 countries of the Country envelope is length generated and the 2025 countries of the Country envelope is length generated and the 2025 countries of the Country envelope is length generated and the 2025 countries of the Country envelope is length generated and the 2025 countries of the Countri

lo Recommendation	Management response	Actions planned	Responsible	Timeframe	Mid-point (end 2023)	End point (mid 2024) & Oct 2025
Retain Country Envelope funding Breadless that is a consistent team recommends keeping the Country Envelop funding in some form as findings suggest that: a) is The evaluation team recommends keeping the Country Envelop funding in some form as findings suggest that: a) is The evaluation team recommends keeping the country team of the country level through Country Envelope funding by the members of the Joint UN Team on AUDS.	Accepted	Retain and further improve the Country Envelope funding mechanism as it is a greatly appreciated source of funding at country level that supports joint planning and implementation of catalyte. I'vil activities and leaps 1M* on the national models of the catalyte of the	UNAIDS Deputy Executive Director - Programme Branch.	30 Sep 2023	Completed: The Country Enricher funding mechanism was retained and further improved for the 2022-2025 biennium to support joint planning and implementation of catalytic HIV advitives, keep HIV on the national political agends, and sustain and increstives joint planning, implementative joint increstives joint planning, implementative jeed. Musal Programmee on HIV/ADS at country level. Musal Programmees with HIV/ADS at country level. Musal separatily with enhanced role for the Joint IV Fearn on AIDS at regional level. The 2024-2025 Joint Programme planning guidance captured all those changes.	
Betermine a clear institutional home for the Country Envelopes at Global level. Placing the Country Envelope (unding within a clear institutional home at global level will fighter to increase responsibility, remapasema	Accepted	There is already a clear institutional home for the Country Envelopes with clear responsibilities. Since ned 2002, after restructuring of UNAIDS Secretariat, responsibility of the Country Ferodes pixeled under UNAIDS Septyle Security Deferoter- Programme Branch, in close collaboration with the Department of Finance and Accountability. Decisions are taken in close consultation with all Cosponsions algobal level. Decision making on country proposals, overeight and accountability of the Regional Joint UN Feam on AIDS will also be interest trengeneral. In institutional lone and cuffered respective responsibilities at all levels including on ownership, decision making, and accountability will be made more explicit and detailed in planning and reporting guidance documents.	UNAIDS Deputy Executive Director - Programme Branch.	30 Sep 2023	Completed: the institutional home and respective responsibilities for the County fine/folges were further reaffirmed and clarified (under UNAIDS) Depairly Records believed: "Programme Branch, in close collaboration with the Department of Finance and Accountability). Decisions are taken in done consultation with all Corporoun at global level with allow a present storage decision and/oring granted to Regional Joint UN Team on AUS. Respective responsibilities at all levels including on ownership, decision making, and accountability were explicitly and 2022 2023 reporting guidance.	
Ensure Joint UN plans on HNV/ADS are anchored in a theory of change (aligned with national strategic plans are local UNSDCT) and the URBAC theory of change control of lost UN Programmer, that joint UN Plans on UNIADS develop a theory of change which is anchored in the wider URBAC theory of change and asternal HV/ADS frameworks. Within this content, the assumptions for how to prioritize, plan and use the Country Envelope funds to bring the change should be made clear and explicit. This responds to the need to increase the trastige intent of the joint UN Plans on HV/ADS and use of Country Envelope and Joint UN Team on ADS should coalesce around trowards a lost this time to along term, and evaluate UNIADS to clearly detrily section reary deportunities with the control of the Country Envelope and both UN Team on ADS to clearly detrily section reary deportunities are under the companion of the Country Envelope and tragether to leverage their companions above the produce paid results and deliverables.	Not accepted	The guidance for and the Joint UN Flam on HV/AIDS will indicate more explicitly the linkages to the expected outstanable changes that the Joint UN Flam contributes to Joint UN Flam on HV/AIDS are developed by Joint UN Flams on AIDS after reflections on the formational HIV proteins, jumps and gap in the HV response, and will clear intages to the Joint Plant on HV/AIDS are developed by Joint UN Flams on AIDS after reflections on the formational HIV proteins, jumps and plant to the Viresponse, and will clear interest the Programme Monitoring Systems, which is itself developed informed by a UN Country Assessment of new and an theory of change. Joint UN Flams on HV/AIDS are also built in full alignment with the Global AIDS Strategy and the 2022-2026 URSAF, whose development was and/orced in a Hebry of change; Finally, through their quality assurance review, the Joint UN Flams on AIDS at regional elect ensure alignment of the Joint UN HIV and in HV/AIDS who have respected regions of the Joint LV HIV and in HV/AIDS which the respective region of the Joint LV HIV and in HV/AIDS would thus be doubly redundant, and would imply a high transaction costs.	UNAIDS Deputy Executive Di	90 Sep 2023	This recommendation had not been excepted as explained, flower, a results-based management approach was further highlighted in the 2024-2025. Joint Programmed planning and reporting sidance including clearer reference to the UBRAF theory of change and results framework, UKSOF and UN joint programme guidance.	
Lengthen the planning timeframe, continue to promote two-year planning, and accompany this with two-year disbursements. If he enhantion recognizes this recommendation will need to be discussed in the context of wider UNAIDS resource mobilization and funding strategies, for example, generating support for multi-year financial commitments.	Partially accepted	1) The Joint UN Programme on HIV/AIDS acknowledges the need for longer planning timefames to promote more meaningful engagement and participation of national partners and communities in the development of biernal Joint UN Plais on HIV/AIDS and coloring that investments towards societal enablest targets are by nature slower to Joint UN Programme on HIV/AIDS agrees with continuing to promote two-veginarings acurrently practiced. In 2022-2023, the Country furnedges amounts have been decided for the full produce of the joint Plais (Pural). 3) Noverver, by taking into account of the Joint UN Programme on HIV/AIDS is financial situation, the two-vegind-debusement of the country envolege funding is not practical and feables. Since the Joint UN Programme on HIV/AIDS is Country funding to not practical and feables. Since the Joint UN Programme on HIV/AIDS is 100% volunitary funded, 3-7-year stream, the stream of debusement, with more funding predebable; including multi-year door agreements. In addition, while debusements for 2 years would allow for continuity of activities by the Joint VIR arms on AIDS. Hiv would also limit flicibility of the funding to adapt and accommodate to new needs and priorities (e.g., conflicts and crises, ming/declaring HIV epidemics, emerging pandemics, etc.).	UNAIDS Deputy Executive Director - Programme Branch.	30 Sep 2023	Completed to the best possible for the partially accepted recommendation. The 202-2025 planning started as soon as possible after the refined country enveloped plactionion was apeed upon Dee above). For two years and the guidance included more references for straight saided management for acceptance of the country envelope and provide said country envelope and provide said country envelope and only ADBs 5 DION violentary funded, a 2-year firm funding commitment and disbuscement of country envelope and od only be possible if there is sufficient UBARP funding secored at the time of disbuscement, with novel funding at the time of disbuscement, and disbuscements for surface years would allow for continuity of activities by the Joint UN Teams on ADS, this would also limit flexibility of the funding to adapt and commodate to new meets and priorities (ps. H2Z), conflicts and crue, ningel Sectioning MV epidemics, energing pandemics, etc.)	Completed to the best possible for the partially accepted recommendation the 2004-2015: country envelope detailed allocation and planning was done in level with he pionity agreed and related 2024 disbursement made to all countries selected to receive a country envelope during Q1 of 2024.
Ensure guidance documents for the Country Envelopes provides clear instructions and transparent information a no how to make use of the funds for its intended purpose. 3 on how to make use of the funds for its intended purpose. 5 Definitions and examples of they more and terms used as joint, strategic, catalytic and tangible examples of the a live second of results expected from these funds should be included. See does how gender, human rights and community at the country of the substance of	Accepted	The Joint UN Programme on MV/ADD guidance for planning (including for Country, Envelope funding) shared at every planning cycle sitesy) has details of these different element. It is hereby understood that the recommendation is about further improving these existing guidance documents. The expectations interns of joint results and deflorables for the Country Envelope funds (reducing estated to gender, busin rights and community engagement) will be further quiet device country contacts with different Will gellmic and the UNIDS Global ADS Strategy calls for differentiated responses to better address the specific needs hence 'no one size fits all' approach.	UNAIDS Deputy Executive Director - Programme Branch.	30 Oct 2023	Completed: the 2024-2025. Since IM Programme on WIV/AIDS guidence for planning (including for Country Envelope funding) spatured those elements including lay principles and definitions a seed as a guidance on agreed IMAIDS startegic one pose the and community-level of the programme good examples of catalysic use of country envelopes where promoted during orientation and other particular to the programme of the	

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a) ca b) # re # le cc # c) # re Al cc le d)	sign clear roles to support the allocation, overright and learning resulting from the Country Envelopes. In Clinicing roles could be venicaged for the Seint UNITAM could be a compared to the Country (evel and at regional level, global ordinators from all Couponous and global thematic leads from UNIALOS security level and at regional level, global ordinators from all Couponous and global thematic leads from UNIALOS security. Role of Joint UNITAM Param on AIDS at country (evel : strategic coveright of the development of plans with joint and table) categories to country enveloped from the country and detrification of strategic learning, proactive discernisation of following and plant y assurance (QA) of reports, and detrification of strategic learning, proactive discernisation of following the country enveloped from the country enveloped from the country enveloped from the country from the countr	Accepted	General terms of reference will be established for Joint LM Trams on AIDS at country and regional level, highlighting their respective roles in terms of Country Envelope join planning, implementation and accountability. The respective role of UNIAIDS Secretaria and the Coopersons at global level will be better defined and every down in lew with the Division of Labor to ensure facilitated processes and strengthened accountability and transparency.	UNAIDS Deputy Executive Director - Programme Branch.	30 Oct 2023	Completed general terms of orderence casis for Joint Will Famon and Joint Scuttury and regional levels, highlighing their respective roles in terms of Country twiceles joint planning, implementation and accountability. The respective roles of ONU-03 and Country levels were further claimly and and country levels were further claimly did in the 2024-2025. Joint Programme planning guidance in line with the Oxionion of Jabor to ensure facilitated processes and stronger accountability and transparency.	
* * * * * * * * * * * * * * * * * * * *	Update the Joint Programme Monitoring System (JPMS) to improve joint results reporting and strengther joint accountability and learning. In addition to the current country joint reports on HIV/AIDS, there is an opportunity for the reporting format to optive specific pin results activened so populed to activities/deliverables) that can be tagged to the UBBAF Results Framework 2022-2026 for Joint UN Programme on HIV/AIDS at output and outcome levels. Planning and reporting should also allow out UN Term on AIDs to gased entry Welther activity or deliverable) to several strategic results areas if relevant. A proportional allocation would be required to avoid the double counting of budget amounts.	Partially accepted	1) The Joint Programme Monitoring System (IPMS) reporting module was refined in 2022 to allow the Joint UN Programme on HIV/AIDS at all levels to report on concrete results achieved (both) piont and individual agent, specific with all the URBAP resources (post and new core). At country level, the JPMS sheady alsows both for narrother emporting per leaded to the Core of the PMS sheady alsows both for marrother emporting per leaded to the 2022 COSI QUBAS 2.8 URBAP infections are also filled on the JPMS of the PMS sheady alsows the formation every year on Joint URBAP per leader to the 2022 COSI QUBAS 2.8 URBAP infections are also filled on the JPMS of the PMS of the	UNAIOS Deputy Executive Director - Programme Branch.	30 Jun 2024	Completed for the partially accepted recommendation. The John Many Complete recommendation the Joint Programme Monitoring System (IPASS) reporting module was further refined in 2012 and 2012 and 2012 to allow the Joint IMP Programme on HIV/AIDS at all levels to report on concrete results achieved with all the IBABF accounts. At Joint Many Complete and per outcome, allowing the collection of results that can be directly linked to the 2012-2005 UBRAF - 28 UBRAF - 28 UBRAF - 18 UBRA	
Recomm	endations 9 and 10 are specific to the preferred option 4, the Country Results Fun¢more details provided in th	e report)					
Pi rear ar in Pi sc ful # no # cc C) ful ful d) d) d) d) d) d) d) d) d) d) d) d) d)	Labelian & Country Nestival France. (is 1: Provide a Fixed amount to all countries where there are Joint UN Programme on HIV/AIDS as a "rio gent" baset to extreme the piper work of lotal that Table 2 and the transgel intension of pilot History and the Country Events of Events of the Country Events of Events of the Country Events of Event	Partially accepted		JNANDS Deputy Executive Director Programme Branch.	30 Sep 2023	Complete for the partially excepted part of the recommendation are indend country envelope allocation was agreed upon through strategic dialogues in a love this Programme on WIV/ADS technical working group using an data-informed the partial working group using an data-informed the partial strategic and the partial strategic technical working group using an extension of the camer strategic and geographic prioritization of the country envelope (bewer number of countries and more strategic and geographic prioritization of the country envelope (bewer number of countries and countries and 2024-2025). In addition to the global quidance, the Regional joint UN Team on AUS provided clear guidance, quality suramez and endochement for the programmatic prioritization for results for most the programmatic prioritization for results for most implementation and accountability. For several years, the planning includes flexibility for funding human resources in countries as well as the process for reprogramming requests.	
# Es # ar	tablish a temporary technical working group to fully scope the design of the Country Results Fundaraw on d align with UNAIDS Joint Programme thinking to ensure complementarity.	Accepted		JNAIDS Deputy Executive Director Programme Branch.	30 Jun 2024	Completed: an internal temporary joint UN Programme on HV/MJOS technical working group, composed of selected Coxponsors and Secretariat members at global, regional and selected country levels (with broad knowledge and experience in the excellence) and experience in the excellence of the experience of the experience of the excellence of the experience of the experience of the experience of the excellence of the experience of the excellence of the experience o	Completed: The 2024-2025 country envelope detailed allocation and planning was done in line with the pionity agreed decision informed by the recommendations of the internal temporary jointly Programme on HIV/AIDS technical working group and related 2024 disbursement made to all countries selected to receive a Country envelope during CII of 2024.