Recommendation 1: Option 4 (preferred option as per evaluation findings and evaluation team recommendations)

Regional model

- The evaluation team recommends keeping the Country Envelope funding in some form as findings suggest that: a) it is available; and c) to jointly plan and implement catalytic activities jointly at country level through Country Envelope enabling to reinvigorate the joint planning and working together by the members of the Joint UN Team on AIDS; b) to focus on catalytic joint activities/ deliverables that contribute to evidence-based decision making and sustain and incentivizes joint planning, implementation, monitoring and reporting of Country Envelope activities and keeps HIV on the national political agenda.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 2: Option 3

Refined Country Envelope model

- Discussions should focus on: Have a strategic discussion between UNAIDS Secretariat and its Cosponsors regarding the positioning and support of the Joint UN Programme on HIV/AIDS at country level. Strengthen mutual accountability and sustain and incentivizes joint planning, implementation, monitoring and reporting of Country Envelope activities and keeps HIV on the national political agenda.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 3: Option 2

Option 1

- The model includes mutual accountability at country level to support the work of the Joint UN Programme on HIV/AIDS while focusing on impact.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 4: Option 1

Regional model

- The model includes mutual accountability at country level to support the work of the Joint UN Programme on HIV/AIDS while focusing on impact.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 5: Option 3

Refined Country Envelope model

- Discussions should focus on: Have a strategic discussion between UNAIDS Secretariat and its Cosponsors regarding the positioning and support of the Joint UN Programme on HIV/AIDS at country level. Strengthen mutual accountability and sustain and incentivizes joint planning, implementation, monitoring and reporting of Country Envelope activities and keeps HIV on the national political agenda.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 6: Option 2

Option 1

- The model includes mutual accountability at country level to support the work of the Joint UN Programme on HIV/AIDS while focusing on impact.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 7: Option 1

Regional model

- The model includes mutual accountability at country level to support the work of the Joint UN Programme on HIV/AIDS while focusing on impact.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?

Recommendation 8: Option 3

Refined Country Envelope model

- Discussions should focus on: Have a strategic discussion between UNAIDS Secretariat and its Cosponsors regarding the positioning and support of the Joint UN Programme on HIV/AIDS at country level. Strengthen mutual accountability and sustain and incentivizes joint planning, implementation, monitoring and reporting of Country Envelope activities and keeps HIV on the national political agenda.
- Recommendation on options 

  Recommendation

  Recommendation:

  - Determining the next steps.
  - Determining a clear purpose for the Country Envelope—essentially, what does UNAIDS Joint Programme want to achieve with these funds?
<table>
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<th>No</th>
<th>Recommendation</th>
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<tbody>
<tr>
<td>1.</td>
<td>Ensure a clear institutional basis for the Country Envelopes at Global level</td>
<td>Accepted</td>
<td>There is already a clear institutional basis for the Country Envelopes with clear cosponsors. The UNAIDS Secretariat will work closely with the UNAIDS Deputy Executive Director – Programme Branch to ensure this institutional basis is clear and that roles, responsibilities, and accountabilities are identified and understood by all stakeholders including UNAIDS Secretariat and its partners.</td>
<td>UNAIDS Deputy Executive Director – Programme Branch</td>
<td>30 Sep 2023</td>
<td></td>
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<tr>
<td>2.</td>
<td>Ensure that UN plans on HIV/AIDS are aligned to a theory of change (plugged with national strategic plans and local UNAIDS and the Joint UNAIDS theory of change)</td>
<td>Not accepted</td>
<td>The proposal for and the Joint UN Plan on HIV/AIDS will include more explicitly the linkages in the expected sustainable changes that the Joint UN Plan on HIV/AIDS contributes to. Joint UN Plan on HIV/AIDS will be developed by Joint UN Teams on 2020-2022 after reflection on the national HIV/AIDS Strategic Plan (NAP) and Development of the ENV in local planning, implementation and accountability. In addition, UNAIDS, in collaboration with the UNAIDS Secretariat, will ensure that the formulation of the Joint UN Plan on HIV/AIDS are aligned with the Global Strategic Framework for the 2021-2025 period. Alignment development will be reviewed to ensure clarity. Finally, through their quality assurance process, the Joint UN Plan on HIV/AIDS will ensure that strategic alignment is appropriate.</td>
<td>UNAIDS Deputy Executive Director – Programme Branch</td>
<td>30 Sep 2023</td>
<td></td>
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<td>3.</td>
<td>Adequate planning timeframe continue to preserve key planning, and accountability with new 2-year period</td>
<td>Fully accepted</td>
<td>The minimum planning timeframe recommended is to discuss in context of a three-year (to 2023) institutional framework and funding streamlines, for example, gathering support for multi-year financial commitments.</td>
<td>UNAIDS Deputy Executive Director – Programme Branch</td>
<td>30 Sep 2023</td>
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<td>4.</td>
<td>Quality of decision-making for the Country Envelopes provides clear instructions and transparent information on how to access any of the funds for the implementation of the Joint UN Plan</td>
<td>Partially accepted</td>
<td>a) The Joint UN Programme on HIV/AIDS recognises the need for better planning frameworks to increase more meaningful engagement and participation of national stakeholders towards the Joint UN Plan on HIV/AIDS and national strategic plans. b) The Joint UN Programme on HIV/AIDS requests the Joint UN Plan on HIV/AIDS leadership team and cosponsors to fully consider the recommendations made to ensure that national stakeholders are fully engaged and that decision-making is effective and accountable.</td>
<td>UNAIDS Deputy Executive Director – Programme Branch</td>
<td>30 Sep 2023</td>
<td></td>
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<tr>
<td>5.</td>
<td>Design role to support the allocation, oversight and learning resulting from the Joint UN Plan</td>
<td>Accepted</td>
<td>The Joint UN Programme on HIV/AIDS is aware of the need to build a robust system to ensure that the Joint UN Plan and its implementation are guided by clear responsibilities.</td>
<td>UNAIDS Deputy Executive Director – Programme Branch</td>
<td>30 Oct 2023</td>
<td></td>
<td></td>
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</tbody>
</table>
### Recommendation 5: Update the Joint Programme Monitoring System (JPMS) to improve joint results reporting and strengthen joint accountability and responsibility

#### Actions planned

- Update the Joint Programme Monitoring System (JPMS) reporting module to reflect the following Enhancements:
  - Allow for joint activity reporting: to be in place across all UN Joint Programme on HIV/AIDS Joint UN Programme Branch.
  - Broaden the range of results that can be linked to the JPMS. Linkage will be based on evidence (e.g., through cross-cutting indicators).
  - Enhance joint outputs, inputs and activities reporting mechanisms.
  - Enhance joint reporting on results from the Joint UN Programme on HIV/AIDS.

#### Responsible

- UNAIDS Deputy Executive Director – Programme Branch.

#### Timeframe

- Midpoint (end 2023)
- End point (end 2024)

### Recommendation 10: Establish a temporary technical working group to fully oversee the design of the Country Results Fund

#### Actions planned

- Establish a temporary technical working group to fully oversee the design of the Country Results Fund.

#### Responsible

- UNAIDS Deputy Executive Director – Programme Branch.

#### Timeframe

- 30 Jun 2023